

2021 System Expansion Committee Work Program

In 2021, the System Expansion Committee will focus on four areas: transactional matters to advance the capital system expansion programs that are in construction or approved for project development, shovel-ready items, program realignment, and topics of special interest to the committee.

Matters to advance the capital system expansion, for committee approval or referral to the Board

This work includes committee actions required for continued progress on the work of Sound Transit's system expansion capital program for working within the current project phase. As in previous years, items will include committee consideration and votes to approve or recommend actions to the Board, including:

- Contracts and contract modifications
- Interlocal and other agreements
- Project alternatives, budgets and milestones
- Property acquisitions
- Regular project briefings to keep the committee informed and prepared for upcoming action items
- Other actions as needed for the capital expansion program

Sound Transit staff have compiled a projected list of specific actions they anticipate bringing before the committee for action by quarter, which is attached.

Shovel-Ready Items

To avoid creating delays on projects ahead of realignment, Board members asked in September what project actions might be needed ahead of the July 2021 realignment decision to keep projects on their original schedule. Most project actions will be to continue work within their current approved phases. A few other actions could advance a project between phases or have significant implications for project scope and budget. Staff will provide briefings on these items for the committee.

Program Realignment

The System Expansion Committee will discuss the Executive Committee's final plan for program realignment in summer 2021.

Topics of Special Interest to the Committee

The System Expansion Committee will also explore additional areas that are topics of interest to members, responsive to changing circumstances or the public, or emerging issues, including:

- System expansion cost management, especially in light of impacts of COVID-19;
- Opportunities for project financing, including possible unused contingencies;
- System access policy and planning as related to system expansion;
- Project development cost estimates and assessment processes to support cost management;
- Construction impacts of COVID-19;
- Opportunities to use project planning and design to improve the passenger experience;

- Vertical conveyances as related to system expansion;
- Scope, schedule or budget challenges that are anticipated or may arise during the year, especially with regard to major components of the capital program or those that will require board action;
- Construction workplace safety initiatives and performance;
- Workforce participation, including DBE and apprentice utilization goals; and
- Looking forward: beyond ST3.

Reports Provided to the Committee

The System Expansion Committee will continue to receive reports on the current status of the capital program including monthly [Agency Progress Report - Capital Programs](#) reports, and monthly [CEO Monthly Contract Reports – System Expansion Committee](#) reports showing contracts executed and/or modified by the CEO that are related to system expansion projects.

Representative schedule of actions and discussions, subject to change.

First Quarter

- Consider agreements with BNSF for the Puyallup Station Parking and Access Improvements project.
- Consider amending a task order with WSDOT for Construction Oversight for the Lynnwood Link Extension
- Property Acquisition for the Federal Way Link Extension
- Consider a Betterment Agreement with WSDOT for a noise wall near SR 509
- Consider Contract Modifications to Increase Contingency for East Link Contracts:
 - Seattle to South Bellevue (E130) Contract
 - Downtown Bellevue to Spring District (E335) Contract
 - Bel-Red (E340) Contract
- Consider Tacoma Dome Link Extension Agreements:
 - Design Funding Agreement with the Bonneville Power Administration
 - Funding Agreement with WSDOT for pedestrian improvements
- Consider a Funding Agreement with Seattle Department of Transportation and King County Metro for pedestrian improvements at Roosevelt Station
- Consider amending the construction contract with Kiewit for the Federal Way Link Extension
- Approve third party utility easement on Sound Transit Property for the Federal Way Link Extension
- Project Briefings:
 - Bus Rapid Transit program
 - Kent, Auburn, Sumner Sounder Parking and Access
 - East Link Extension
 - Light Rail Vehicle Fleet Expansion
 - NE 130th Street Infill Station

Second Quarter

- Approve station names for the Federal Way Link Extension
- Approve station names for the Downtown Redmond Link Extension
- Consider a Betterment Agreement with the City of Shoreline for Shoreline North / 185th Station Pedestrian Bridge and Ridgecrest Park Wall Revisions
- Consider agreement with City of Seattle for Northgate Pedestrian Bridge easement
- Consider amending the Construction Services Agreement with Shoreline Fire Department
- Consider amending the Operating Agreement with City of Tacoma
- Consider amending Construction Services Agreement with City of Mountlake Terrace
- Consider amending Access Enhancement Partnering Agreements with Cities of Seattle, Shoreline, Mountlake Terrace, and Lynnwood for the Lynnwood Link Extension
- Consider partnering agreements with cities/jurisdictions having authority along the Everett Link Extension
- Consider an emergency response agreement for East Link Extension
- Presentation on construction impacts of COVID-19
- Overview of project development cost estimates and assessment processes to support cost management
- Presentation on opportunities for additional funding for projects, including use of unused project contingencies
- System Access planning for capital projects
- Construction workplace safety initiatives and performance
- Project Briefings (Monthly) including:

- Everett Link Extension
- Hilltop Tacoma Link Extension

Third Quarter

- Consider amending agreement with the City of Shoreline for Street Vacation Compensation
- Consider agreement with University of Washington for testing to commence revenue service for Northgate Link Extension
- Review the Draft Environmental Impact Statement for the West Seattle and Ballard Link Extensions
- Discuss program realignment plan recommended by the Executive Committee
- Consider potential amendments to System Expansion Committee projects related to program realignment
- Challenges to maintaining scope discipline through project development, permitting and construction
- Opportunities to use project planning and design to improve the passenger experience
- Project Briefings (Monthly) including:
 - Lynnwood Link Extension

Fourth Quarter

- Presentation on the proposed 2022 budget for System Expansion projects
- Consider forwarding the System Expansion portion of the proposed 2022 Budget and Transit Improvement Plan to the Finance and Audit Committee
- Consider amending Civil Final Design DSDC Services Agreement for Lynnwood Link Extension
- Project Briefings (Monthly) including:
 - NE 130th Street Infill Station

Potential Shovel Ready and/or Post-Realignment Actions

- Select/modify the preferred alternative for the West Seattle and Ballard Link
- Select the project(s) to be built for the Bus Rapid Transit program
- Select the preferred alternative for the Operations and Maintenance Facility South
- Establish Project Baseline for the Sounder Maintenance Base
- Establish Project Baseline for Sumner, Kent and Auburn Parking and Access Improvements Projects
- Consider a Funding Agreement with the City of Shoreline in support of SR 522 BRT and Lynnwood Link Extension
- Consider amending contracts for the NE 130th Station to reflect Board decision:
 - Amend Construction contract to incorporate Package C2 or both Packages C2 and C3
 - Amend Systems Construction contract to incorporate Package C3
 - Amend Civil Construction Management contract to incorporate Package 2 or both Packages 2 and 3
 - Amend Systems Construction Management contract to incorporate Package 3
 - Amend Civil Final Design contract for design services during construction (DSDC) during Package 2 or both Packages 2 and 3
 - Amend Systems Final Design contract for DSDC during Package 3
 - Amend City of Seattle Construction Services Agreement (if Board includes C3)
- *Other project actions based on the Board's final program realignment plan*